Municipal Service Review
For a Healthcare District
Within Del Norte County

Del Norte
Healthcare District





Prepared by:
Del Norte
Local Agency Formation Commission

Adopted July 23, 2012

For Updating the Sphere of Influence Report

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INTRODUCTION

This Municipal Service Review for the Del Norte Healthcare District (DNHCD or District) and its sphere of influence has been prepared by the Del Norte Local Agency Formation Commission (LAFCo) to assess existing and future public service conditions and to evaluate organizational options for accommodating growth and ensuring critical services are provided efficiently. This Municipal Service Review will be available for use by LAFCo, the Del Norte Healthcare District, special districts, and the public to better understand how public services are provided within the district.

Review Methods

This Municipal Service Review was prepared by Del Norte LAFCo staff during June 2012. The district was sent a questionnaire to obtain information concerning the current status of district operations. LAFCo staff reviewed pertinent resource documents such as the Del Norte Healthcare District Site Utilization Study and Financial Statements for the Year Ended June 30, 2011 to obtain detailed descriptions of existing infrastructure and services provided by the district. The draft Municipal Service Review was provided to the Del Norte Healthcare District staff for review and clarification. All information gathered for this report is stored in Del Norte LAFCo files for future reference.

Statutory Authority

The fundamental role of the Local Agency Formation Commission (LAFCo) is to implement the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000 consistent with local conditions and circumstances. The major goals of LAFCo as established by the Cortese-Knox-Hertzberg Act are to:

- Encourage orderly growth and development;
- Discourage urban sprawl;
- Preserve open-space and prime agricultural lands by guiding minimizing resource loss;
- Exercise its authority to ensure that affected populations receive efficient services;
- Promote logical formation and boundary modifications that direct the burdens and benefits of additional growth to those local agencies that are best suited to provide services;
- Make studies and obtain and furnish information which will contribute to the logical and reasonable development of local agencies to provide for present and future needs;

- Establish priorities by assessing and balancing community service needs with financial resources available to secure and provide community services and to encourage government structures that reflect local circumstances, conditions and financial resources; and
- Determine whether new or existing agencies can feasibly provide needed services in a more efficient or accountable manner and, where deemed necessary.

Special Districts in Del Norte County

A special district is a local governmental agency that delivers public services to a specific area. They are most often established by residents to supply local services in areas not being served by another service provider. In California, there are 58 counties, 481 cities and over 3,361 special districts, exclusive of school districts. Special districts provide critical services such as fire protection and emergency response and are governed by a board of directors and have defined boundaries in which it provides services and facilities. Special districts must have a statutory authority in order to be established. This authority can take the form of a generic statute which applies to all special districts of that type or may be formed by a special act tailored to the unique needs of a specific area. In Del Norte County, there are 20 special districts providing water, wastewater, fire protection, recreation and other services.

Healthcare districts are independent public agencies, authorized under the Local Health Care District Law (California Health and Safety Code Section 32000 et seq.). The law was originally established as the Local Hospital District Law, under which the districts provided hospital and related healthcare services. Today these districts provide a range of health-related services and programs that benefit communities and their residents.

Service Reviews

In accordance with California Government Code Section 56430, Del Norte LAFCo conducts service reviews prior to, or in conjunction with, the mandated five-year schedule for updating spheres of influence of the agencies under its jurisdiction. As defined by State law, the service review is a comprehensive overview of public services within a given jurisdiction, addressing the public services provided by agencies subject to LAFCo's boundary regulation. The service review report must include an analysis of the issues and written determinations for each of the following:

1. Growth and population projections for the affected area;

2. The location and characteristics of any disadvantaged unincorporated communities within or contiguous to the sphere of influence;
3. Present and planned capacity of public facilities, adequacy of public services, and infrastructure needs or deficiencies including needs or deficiencies related to sewers, municipal and industrial water, and structural fire protection in any disadvantaged, unincorporated communities within or contiguous to the sphere of influence;
4. Financial ability of agencies to provide services;
5. Status of, and opportunities for, shared facilities;
6. Accountability for community service needs, including governmental structure and operational efficiencies; and
7. Any other matter related to effective or efficient service delivery, as required by commission policy.

Sphere of Influence

A sphere of influence is a plan, adopted by LAFCo, for the probable future boundaries and service area of an agency, such as the DNHCD. State law required LAFCo to periodically review each agency's sphere of influence and make any amendments LAFCo determines to be advantages. All subsequent boundary change decisions must be consistent with the adopted sphere (i.e., territory cannot be annexed by an agency unless it is within that agency's sphere). When adopting or amending a sphere of influence, the law requires LAFCo to make determinations on a series of topics:

1. The present and planned land uses in the area, including agricultural and open-space lands;
2. The present and probable need for public facilities and services in the area;
3. The present capacity of public facilities and adequacy of public services that the agency provides or is authorized to provide;
4. The existence of any social or economic communities of interest in the area if the commission determines that they are relevant to the agency; and
5. For an update of a sphere of influence of a city or special district that provides public facilities or services related to sewers, municipal and industrial water, or structural fire protection, the present and probable need for those public facilities and services of any disadvantaged unincorporated communities within the existing sphere of influence.

The Municipal Service Review and Sphere of Influence determinations are included at the end of this report.

AGENCY PROFILE

The Del Norte Healthcare District serves all of Del Norte County, California, just south of the Oregon border along the Pacific coast. It serves a sparsely populated rural county with many low-income residents. The DNHCD provides funding and support for healthcare services; however, the district does not directly provide services.

The District owned Wellness Center (20,000 ft^2) completed in 2007, provides space for the Del Norte Community Health Center (part of Open Door Community Health Centers) and other health related service providers on a 11.9 acre site at Northcrest Drive and Washington Blvd. The Wellness Center site allows for the consolidation of several service providers in one location and is centrally located near the Sutter Coast Hospital and other existing complimentary health facilities and services. The District's mission, vision and values follow.

> Mission Statement: To promote a collaborative approach to personal and community health through education, prevention, and health services to the residents of the County.
>
> Vision Statement: To be responsive to community needs and insure that generations of County residents enjoy optimal health through the delivery of wellness services.
>
> District Core Values: Leadership, education, personal responsibility, stewardship, and transparency.

Governance

The Del Norte County Board of Supervisors granted formation for the Del Norte Hospital District and its commission in the 1940's. In 1994, the District changed its name to the Del Norte Healthcare District to more accurately reflect the range of health-related services and programs the district is involved in.

The District is composed of an elected five-member board of directors. The specific powers that the board of directors may exercise are to establish, maintain, and operate, or provide assistance in the operation of, one or more health facilities or services, including but not limited to:

- outpatient programs, services and facilities, retirement programs, chemical dependency programs, services and facilities, or other health care programs, services and facilities;
- activities at any location inside and outside the district for the benefit of the district and people served by the district;

- to acquire, maintain, and operate ambulance, or ambulance services inside and outside the district; and
- to establish a nurses' training school, or a child care facility for the benefit of employees of the hospital or residents of the district (Health and Safety Code *32121*).

In addition to the powers listed above, Health and Safety Code Section 32121 - 32138 provide the general powers to perform acts necessary to carry out the provision of "The Local Health Care District Law."

DNHCD Board meetings are held at the Wellness Center Conference Room, 550 E. Washington Blvd. Crescent City, on the fourth Tuesday of each month, with special meetings scheduled as needed. All meetings are conducted and noticed as required by the Brown Act. The District employs one part-time staff. The District office, located in the Wellness Center, is open Monday through Friday from 8:00 a.m. to 12:00 p.m.

District Boundary

The Del Norte Healthcare District's service area and sphere of influence are coterminous with the Del Norte County boundary as shown on Figure 1.

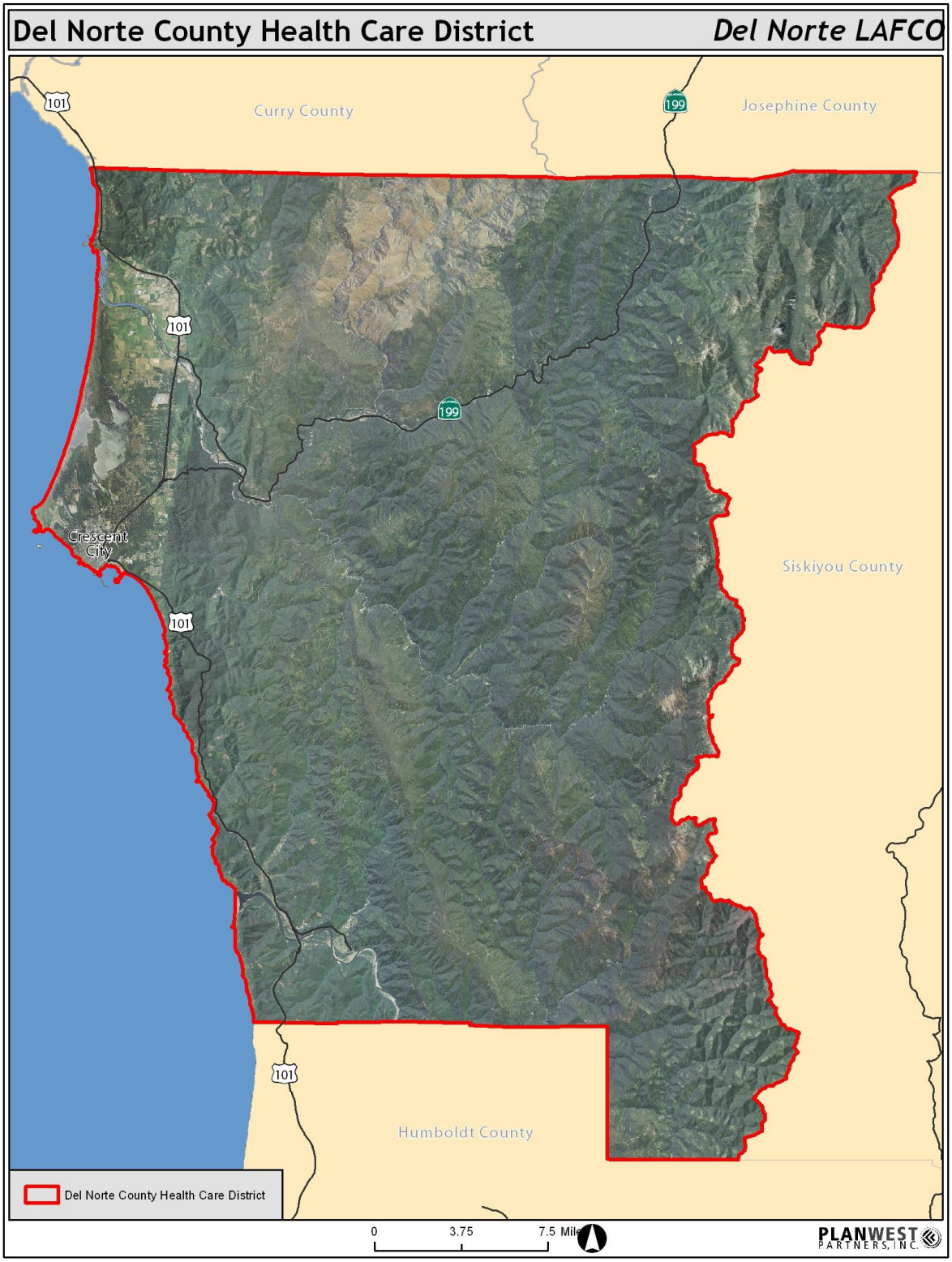
Growth and Population

According to the U.S. Census, the Del Norte County population increased from 27,507 in 2000 to 28,610 in 2010 for a 4.0 percent growth rate over 10 years (2000 and 2010 U.S. Census). The only incorporated city in the county is Crescent City, which also grew in population by 4.0 percent over the last decade (DOF, 2012). The District largely contains resource and rural residential land, and will likely continue to develop at current county-wide rates of 0.4 percent per year.

Existing and Planned Uses

The District covers the entire unincorporated area of Del Norte County and the incorporated area of City of Crescent City. Land uses within the District boundaries are subject to the Del Norte County General Plan and Crescent City General Plan. Del Norte County is comprised of approximately 683,500 acres, of which approximately 192,357 acres (28 percent) are privately owned and 489,697 acres (72 percent) are publicly owned.

Figure 1 Del Norte Healthcare District



SERVICES PROVIDED

Del Norte Community Wellness Center and Garden

The District's main facility is the Del Norte Community Wellness Center which opened in 2007. Building this facility took nearly 10 years of effort by the Del Norte Healthcare District, Open Door Community Health Centers and with the openhearted support of the city, county, College of the Redwoods, Area 1 Agency on Aging, First Five and many other social service providers in Del Norte County. The Community Wellness Center's location, 550 E. Washington Blvd., was selected for its proximity to the Del Norte Senior Center, social services, public health, Sutter Coast Hospital and for its potential for future location of other health and social services.

Figure 2 Wellness Center Site Location



The Wellness Center's anchor tenant is the Del Norte Community Health Center, which is part of the Open Door Community Health Centers — a nonprofit community clinic providing affordable primary medical, dental, and mental health services. The impetus for building the new Del Norte Community Wellness Center was the need to provide adequate space for the clinic to meet the demand for its services. It provides comprehensive primary care services to anyone in the community. Medical and dental services are provided on a sliding scale based on ability to pay. As district leaders began planning for the clinic's expansion, they also opted to explore creation of a more comprehensive facility — one that would include a focus on illness prevention and health promotion.

The Del Norte Community Health Center, in collaboration with Community Assistance Network and the Del Norte Healthcare District, recently established a community garden adjacent to the Wellness Center. Individuals and families can sign up for a garden box and any community member is welcome to volunteer to work in the garden. The garden provides space for patients, staff, and community members to grow their own food. The garden is one of the first projects from the site utilization study described below to be implemented.

Although the District does not directly provide services, they have provided funding for health related events in unincorporated areas around the County. Bus service is available to people in outlying areas (Smith River, Gasquet, and Klamath) that need to come to Crescent City for health services. In addition, there is a bus stop adjacent to the Wellness Center.

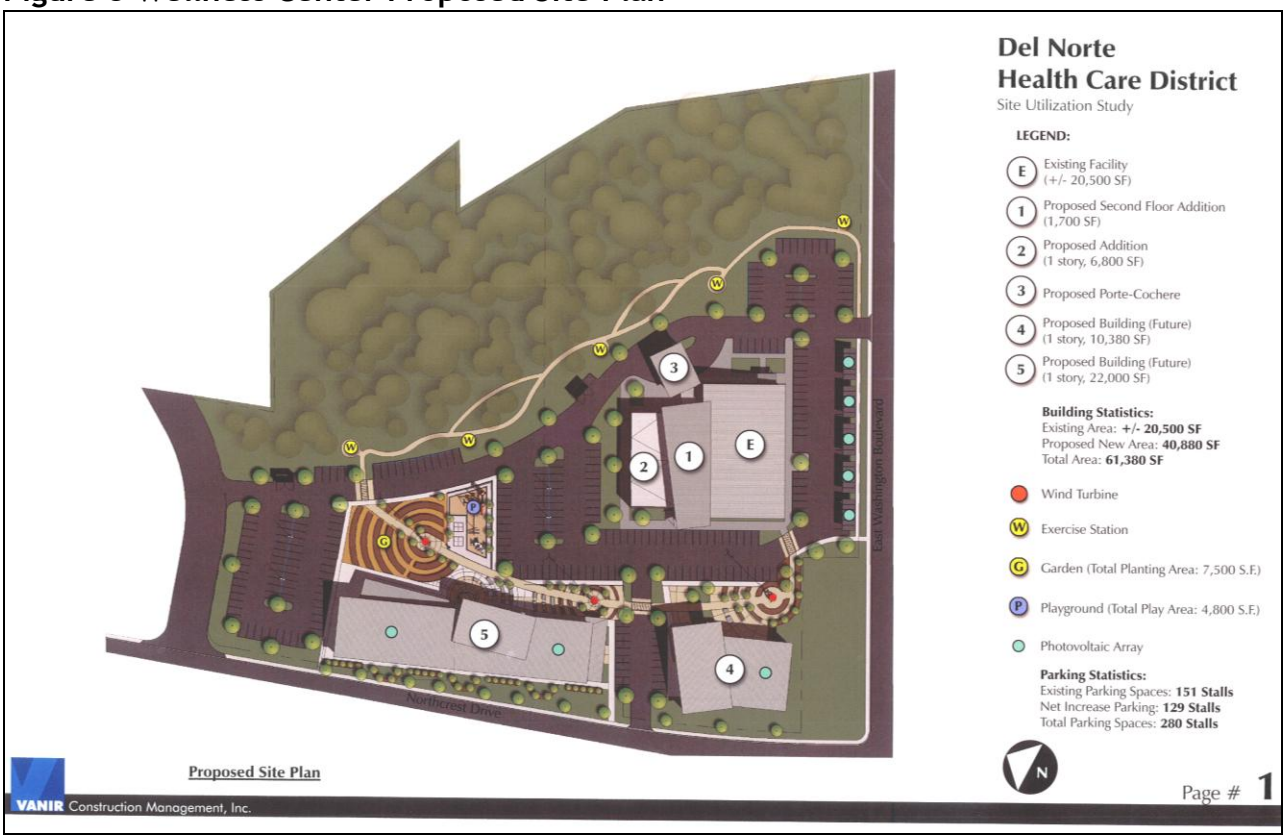
Future Site Utilization

In 2010 the DNHCD conducted a site utilization study for the 11.91 acre Wellness Center property owned by the District. The existing site facilities include the 20,000 square foot Wellness Center, 151 parking spaces, and a community garden. The site also contains approximately 175,000 square feet of non-buildable area containing dense trees, steep slopes, a creek and wetlands. The purpose of the study was to determine the highest and best use of the rest of the site to accommodate future needs to carry out the mission and vision of the DNHCD. The highest and best uses were determined to be:

- Outdoor Garden
- Child's play area
- Walking path with exercise stations
- Clinic Expansion
- Adult Day Healthcare Center
- Café
- Teaching Kitchen
- Community Hall
- Pharmacy
- Retail space
- Doctor's suite
- Classrooms

The site utilization study identified individual projects within the following implantation time frames: immediate (initiated in less than 1 year), short term (1-5 years), and long-term (beyond 5 years). The study also presented a conceptual site plan (Figure 3), probable costs for each identified project, and potential funding sources.

Figure 3 Wellness Center Proposed Site Plan



Other Service Providers

General Governmental Services

The County of Del Norte provides general governmental services – which includes social services, emergency services, planning, public works, county roads and parks, etc. – to the unincorporated areas of Del Norte County. The City of Crescent City provides similar general governmental services within city limits.

Hospital Services

Hospital services within the District are provided by Sutter Coast Hospital, a not-for-profit hospital serving residents of Del Norte County, California and Curry County, Oregon. The main hospital is a 49 bed acute care facility located at 800 East Washington Blvd. in Crescent City. Sutter Coast Hospital offers the following services:

- Cardiopulmonary
- Emergency
- Urgent Care Clinic
- Home Health
- Intensive Care
- Laboratory
- Maternity Care
- Pharmacy
- Radiology
- Rehabilitation
- Surgical

FINANCING

Revenues and Expenditures

According to District records, they operate on an annual budget of approximately $628,702.00 (FY 2011-12). The majority of revenues come from taxes (secured property tax, unsecured property tax, and timber) and rental income from other tenants at the Wellness Center. Some of the larger Wellness Center expenses including USDA loan repayment, equipment repair, and maintenance; other expenses include special projects, professional fees, wages and insurance. The DNHCD FY2010-11 statement of revenues and expenditures summary is below (Table 1) and the 2011-12 Budget is shown on the following pages (Table 2).

Table 1. Statement of Revenues & Expenditures Summary 2010-11

Revenues	Budget 2010-11	Actual 2010-11
Taxes	363,000.00	453,717.00
Investment earnings	39,430.00	34,490.00
Collections on notes receivable	42,474.00	43,383.00
Operating grants and contributions	0.00	66,000.00
Rents	136,800.00	149,700.00
Expense reimbursements	51,000.00	53,760.00
Total Revenues	**$632,704.00**	**$801,050**

Expenses	Budget 2010-11	Actual 2010-11
Salaries and employee benefits	25,000.00	16,294.00
Services and supplies	40,500.00	34,350.00
Rent and Utilities	43,304.00	49,199.00
General Projects	49,400.00	26,494.00
Special Projects	82,000.00	77,509.00
General Expense	108,500.00	84,779.00
Wellness Center	67,000.00	71,030.00
Contingency	63,000.00	0.00
Debt Service	154,000.00	155,352.00
Total Expenses	**$632,704**	**$515,007**
Fund Balances	**$1,146,257**	**$1,432,300**

Table 2: DNHCD 2011-12 Budget

DEL NORTE HEALTHCARE DISTRICT
BUDGET 2011-2012

INCOME:	
Interest - Note Receivable (Mr. Yuan)	30,836.00
Principle - Note Receivable (Mr. Yuan)	19,466.00
Interest - LAIF & Bank	6,000.00
Insurance Reimbursements	20,000.00
Loan Repayment (Open Door Clinic $2,000/mo.)	24,000.00
Tax Receipts	373,000.00
Utility Cost Sharing (Open Door 80% of bill)	33,000.00
Rent (Open Door Clinic $10,000/mo.)	120,000.00
Rent (Kathy Wollam $200/mo.)	2,400.00
TOTAL ANTICIPATED INCOME	**$628,702.00**
EXPENDITURES:	
General District Expenses	
Accounting Fees	10,000.00
Tax Collection Expense	5,000.00
Insurance	58,000.00
Dental, Vision, Rx	28,800.00
Legal Fees	2,500.00
Election Expense	10,000.00
TOTAL GENERAL DISTRICT EXPENSE	**$114,300.00**
Office Expense	
Bank Charges	500.00
General Office Expense	1,500.00
Office Supplies	1,500.00
Telephone & Internet	3,000.00
Travel/Mileage/Training	2,000.00
Utilities	48,000.00
Fixed Asset Purchases	5,000.00
TOTAL OFFICE EXPENSE	**$61,500.00**
Director Expense	
General Projects	40,000.00
Physician Loan Repayment Program	10,000.00
Chamber of Commerce Physician Retention Salary	26,000.00
Wild Rivers Community Foundation Ex. Dir. Salary	25,000.00
Special Projects	
Children's Dental Surgery	3,902.00
CR (Nursing) Scholarships	10,000.00
High School Scholarship ($250 x 2)	500.00
Health Fair	4,000.00
Relay for Life	1,000.00
Grad Night Safety Program	500.00
TOTAL DIRECTOR EXPENSE	**$120,902.00**

DEL NORTE HEALTHCARE DISTRICT
2011-2012 BUDGET
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Salaries

Professional Services (general)	3,000.00
Professional Services (Custodial $195/mo.)	4,000.00
Professional Services (Grounds $685/mo.)	10,000.00
Professional Services (Other Contracts)	10,000.00
Payroll	20,000.00
Payroll Taxes	5,000.00
TOTAL SALARIES	**$52,000.00**

Wellness Center Expenditures

Contracting/Equipment	46,000.00
Annual USDA Loan Repayment	154,000.00
Repair & Maintenance	10,000.00
Wellness Center Reserve	7,000.00
TOTAL WELLNESS CENTER EXPENDITURES	**$217,000.00**
District Contingency Fund (10% of budget)	**$63,000.00**
TOTAL OPERATING EXPENSE	**$628,702.00**

The District prepares and adopts a final budget on or before June 30th of each fiscal year. After the budget is approved, the appropriations can be added to, subtracted from or changed only by Board resolution. All such changes must be within the revenues and reserves estimated as available in the final budget. The Board approves purchase amounts through budget hearings or subsequent budget transfers.

The Wellness Center was completed in 2007 and is fully occupied. Space is leased to the Open Door Clinic at $10,000.00/month for a lease term of 20 years and the Area 1 Agency on Aging at $1,400.00/ month for a term of 1 year. The USDA $3,000,000 loan that funded much of the Wellness Center was secured on November 1, 2007 and has a 40 year term at 4.125% interest.

The independent audit completed for the year ended June 30, 2011 concluded that the "general purpose financial statements for the DNHCD present fairly, in all material respects, the financial position of the business-type activities of the DNHCD, and the changes in financial position and cash flows for the year ended in conformity with accounting principles generally accepted." The audit showed the following assets and liabilities.

Table 3: DNHCD Net Assets

DEL NORTE HEALTHCARE DISTRICT
Statement of Net Assets
June 30, 2011

ASSETS	
Cash and investments	$ 1,357,370
Accounts receivable	-
Taxes and interest receivable	57,460
Notes receivable	629,793
Prepaid expenses	324
Capital assets, net of accumulated depreciation	8,171,949
Total Assets	$ 10,216,896
LIABILITIES	
Accounts payable	$ 24,476
Accrued payroll and payroll taxes	1,760
Long-term liabilities:	
Mortgages payable current	35,000
Mortgages payable long-term	2,869,000
Total Liabilities	2,930,236
NET ASSETS	
Invested in capital assets, net of related debt	5,267,949
Restricted	2,018,711
Total Net Assets	$ 7,286,660

LOCAL ACCOUNTABILITY

Table 4. Contact Information

Del Norte Healthcare District	Contact:	Peggy Thomas, Executive Secretary
	Physical Address	550 E Washington Blvd., Suite 400 Crescent City, CA 95531
	Mailing Address:	P.O. Box 2034 Crescent City, CA 95531
	Phone Number: Fax Number:	(707) 464-9494 (707) 465-6424
	E-mail	dnhcd@delnortehealth.com

MUNICIPAL SERVICES REVIEW DETERMINATIONS

56430. (a) In order to prepare and to update spheres of influence in accordance with Section 56425, the commission shall conduct a service review of the municipal services provided in the county or other appropriate area designated by the commission. The commission shall include in the area designated for service review the county, the region, the subregion, or any other geographic area as is appropriate for an analysis of the service or services to be reviewed, and shall prepare a written statement of its determinations with respect to each of the following:

1) Growth and population projections for the affected area.

The total population in Del Norte County was 28,610 in 2010, representing 4.0 percent growth between the 2000 and 2010. The District largely contains resource and rural residential land, and will likely continue to develop at current county-wide rates of 0.4 percent per year. These are relatively low growth rates compared to much of the rest of the state. Del Norte County's projected population is 29,967 in 2020 and 31,252 in 2030 (DOF, 2012). The Wellness Center site has the capacity to accommodate this relatively low projected growth.

2) The location and characteristics of any disadvantaged unincorporated communities within or contiguous to the sphere.

A disadvantaged unincorporated community is defined as any area with 12 or more registered voters where the annual median household income is less than 80 percent of the statewide annual median household income (pursuant to Government Code Section 56033.5 and Water Code Section 79505.5). Using data from the 2010 Census, the statewide annual median household income is $54,459. Eighty percent of the statewide annual median household income is $43,567.

The Del Norte County median household income (2006-2010), as reported by the 2010 Census, is $36,118, which is below the 80 percent threshold referenced above. This prompts the Commission to prepare a written determination on infrastructure needs or deficiencies within or contiguous to the DNHCD's sphere of influence.

The District serves the entire unincorporated area of Del Norte County and the incorporated City of Crescent City. There are a number of small unincorporated communities in the County including Klamath to the south of Crescent City, Gasquet to the east, and Smith River to the north. Del Norte County is largely rural in character comprised of approximately 683,500 acres, of which approximately 192,357 acres (28 percent) are privately owned and 489,697 acres (72 percent) are publicly owned. The District's mission is to promote a collaborative approach to personal and

community health through education, prevention, and health services to the residents of the County. The DNHCD provides funding and support for healthcare services; however, the District does not directly provide services. The Del Norte Community Health Center, located in the Wellness Center, is a nonprofit community clinic providing affordable primary medical, dental, and mental health services to County residents. It provides comprehensive primary care services to anyone in the community. Medical and dental services are provided on a sliding scale based on ability to pay. Bus service is available to people in outlying areas that need to come to Crescent City for health services. In addition, there is a bus stop adjacent to the Wellness Center. There is no evidence to suggest that disadvantaged communities receive less or a lower level of service.

3) Present and planned capacity of public facilities, adequacy of public services, and infrastructure needs or deficiencies including needs or deficiencies related to sewers, municipal and industrial water, and structural fire protection in any disadvantaged, unincorporated communities within or contiguous to the sphere.

The DNHCD provides funding and support for healthcare services; however, the District does not directly provide services. The District owned Wellness Center, completed in 2007, provides space for the Del Norte Community Health Center and other health related service providers. The new 20,000 square foot building is adequate space for the clinic to meet current demand for its services. The District completed a site utilization study for the 11.9 acre Wellness Center site. The purpose of the study was to determine the highest and best use of the site to accommodate future needs to carry out the mission and vision of the DNHCD. Therefore, the District-owned Wellness Center site currently provides adequate space to meet current demand for clinic services and for future expansion to meet projected demand. No infrastructure needs or deficiencies were identified.

4) Financial ability of agencies to provide services.

The District appears to have sufficient funding to adequately finance the desired programs. However, the District needs to look for additional funding opportunities to further develop the Wellness Center property and pursue the projects addressed in the site utilization study. The District conducts an annual independent audit of its financial statements. According to the 2011 audit report the District's general financial accounting conforms to accepted standards. The District received a $3,000,000 USDA loan to help fund construction of the Wellness Center; the rental income covers a majority of the loan payments.

5) Status of, and opportunities for, shared facilities.

The DNHCD's Wellness Center was constructed for the purpose of providing space for the Del Norte Community Health Center and other health related service providers. The Wellness Center site allows for the consolidation of several service providers in one location and is accessible via public transportation. The facility compliments other healthcare services available in the County including Sutter Coast Hospital. Future site development will depend on demand for additional healthcare services. Anticipated future site uses include clinic expansion, adult day healthcare center, teaching kitchen, community hall, pharmacy, and classrooms for College of the Redwoods nurses' teaching program.

6) Accountability for community service needs, including governmental structure and operational efficiencies.

The DNHCD has a board of directors that are elected by registered voters within the District. The board meets regularly, and District board meetings comply with the Brown Act provisions. The District has one part-time employee who provides administrative support for District activities. No potential options were identified with regard to DNHCD's government structure that would allow for more effective or efficient service provision.

The District does not maintain a website where information is made available to the public, such as board meeting agendas and minutes, budgets, and audits, district policies and procedures, and the activities of the District. In lieu of a website, the District makes documents available by request. The District demonstrated full accountability in its disclosure of information and cooperation with LAFCo. The agency responded to LAFCo's written questionnaires and cooperated with LAFCo inquiries and document requests.

7) Any other matter related to effective or efficient service delivery, as required by commission policy.

Additional facilities identified for the Wellness Center site include clinic expansion, walking path, child's play area, adult day healthcare center, café, teaching kitchen, community hall, pharmacy, and classrooms. The future development of these features was identified as the highest and best use of the site and will help maintain effective and efficient service delivery.

SPHERE OF INFLUENCE DETERMINATIONS

56425. (e) In determining the sphere of influence of each local agency, the commission shall consider and prepare a written statement of its determinations with respect to each of the following:

1) The present and planned land uses in the area, including agricultural and open-space lands.

The DNHCD's service area and sphere of influence are coterminous with the Del Norte County boundary as shown on Figure 1. The District covers the entire unincorporated area of Del Norte County and the City of Crescent City. Land uses within the District boundaries are subject to the Del Norte County General Plan and Crescent City General Plan. Del Norte County is comprised of approximately 683,500 acres, of which approximately 192,357 acres (28 percent) are privately owned and 489,697 acres (72 percent) are publicly owned. As the DNHCD sphere is coterminous with the District boundary and the Del Norte County boundary, there is no opportunity to expand SOI and therefore no recommended changes.

2) The present and probable need for public facilities and services in the area.

The DNHCD has been serving the community since the 1940's. The District opened the Wellness Center in 2007, which provides space for the Del Norte Community Health Center - a nonprofit community clinic providing affordable primary medical, dental and mental health services. The Wellness Center also has space for other health related service providers. The District completed a site utilization study in 2010 to accommodate future healthcare needs to carry out the District's mission and vision.

3) The present capacity of public facilities and adequacy of public services that the agency provides or is authorized to provide.

The DNHCD has the capacity to establish, maintain, and provide assistance in the operation of health facilities and services. Overall, the District currently functions efficiently. The DNHCD budget demonstrates that the District has sufficient revenues to cover expenses and sustain the District at its current capacity.

4) The existence of any social or economic communities of interest in the area if the commission determines that they are relevant to the agency.

The District serves all of Del Norte County including unincorporated communities and the City of Crescent City. The District has not noticed any significant demographic trends. No areas of social or economic interest are known that are not already being served by the District.

5) For an update of a sphere of influence of a city or special district that provides public facilities or services related to sewers, municipal and industrial water, or structural fire protection, the present and probable need for those public facilities and services of any disadvantaged unincorporated communities within the existing sphere.

The District SOI has no ability to expand due to already covering the entire County and therefore it is not proposed to be updated. The Municipal Services Review determination made for disadvantaged unincorporated communities applies to this determination as well.

REFERENCES

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